#### IMPROVING LIVES SELECT COMMISSION

Date and Time :- Tuesday 25 April 2023 at 10.00 a.m.

Venue:- Town Hall, Moorgate Street, Rotherham.

Membership:- Councillors Pitchley (Chair), Cooksey (Vice Chair), Andrews, Atkin, Aveyard, Bacon, Baker-Rogers, Bennett-Sylvester, Z Collingham, Elliott, Griffin, Haleem, Hughes, McNeely and Mills

This meeting will be webcast live and will be available to view <u>via the Council's</u> <u>website</u>. The items which will be discussed are described on the agenda below and there are reports attached which give more details.

Rotherham Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair or Governance Advisor of their intentions prior to the meeting.

### AGENDA

#### 1. Apologies for Absence

To receive the apologies of any Member who is unable to attend the meeting.

# 2. Minutes of the previous meeting held on 7 March 2023 (Pages 3 - 7)

To consider and approve the minutes of the previous meeting held on 7 March 2023 as a true and correct record of the proceedings.

#### 3. Declarations of Interest

To receive declarations of interest from Members in respect of items listed on the agenda.

#### 4. Exclusion of the Press and Public

To consider whether the press and public should be excluded from the meeting during consideration of any part of the agenda.

## 5. Questions from Members of the Public and the Press

To receive questions relating to items of business on the agenda from members of the public or press who are present at the meeting.

#### 6. Communications

To receive communications from the Chair in respect of matters within the Commission's remit and work programme.

# 7. Corporate Parenting Panel - Update

To consider any updates from the Corporate Parenting Panel.

# 8. SEND Sufficiency Phase 4 update (Pages 9 - 16)

To consider an update on progress across Children and Young People's Service (CYPS) Special Educational Needs and Disability (SEND) Sufficiency Phase 4 following the annual cabinet update for CYPS Safety Valve Agreement.

# 9. Work Programme (Page 17)

To consider and approve the Commission's Work Programme.

# 10. Improving Lives Select Commission - Sub and Project Group Updates

For the Chair/project group leads to provide an update on the activity regarding sub and project groups of the he Improving Lives Select Commission.

### 11. Urgent Business

To consider any item(s) the Chair is of the opinion should be considered as a matter of urgency.

# 12. Date and time of the next meeting

The next meeting of the Improving Lives Select Commission take place on Tuesday 13 June 2023 commencing at 10am in Rotherham Town Hall.

Spice Komp.

Sharon Kemp, Chief Executive.

#### IMPROVING LIVES SELECT COMMISSION -

### IMPROVING LIVES SELECT COMMISSION Tuesday 7 March 2023

Present:- Councillor Pitchley (in the Chair); Councillors Cooksey, Andrews, Atkin, Aveyard, Bacon, Baker-Rogers, Bennett-Sylvester, Elliott, Haleem, Hughes and McNeely.

Apologies for absence: - Apologies were received from Councillor Cusworth .

The webcast of the Council Meeting can be viewed at:https://rotherham.public-i.tv/core/portal/home

#### 60. MINUTES OF THE PREVIOUS MEETING HELD ON 31 JANUARY 2023

**Resolved:** - That the Minutes of the meeting of the Improving Lives Select Commission, held on 31 January 2023 be approved as a correct record of proceedings.

#### 61. DECLARATIONS OF INTEREST

There were no declarations of interest.

#### 62. EXCLUSION OF THE PRESS AND PUBLIC

There were no items of business on the agenda that required the exclusion of the press and public from the meeting.

#### 63. QUESTIONS FROM MEMBERS OF THE PUBLIC AND THE PRESS

There were no questions from members of the public or press.

#### 64. COMMUNICATIONS

There were no communications from the Chair in respect of matters within the Commission's remit and work programme.

#### 65. CORPORATE PARENTING PANEL - UPDATE

The Corporate Parenting Panel met on 31 January 2023 and further information would be provided regarding the outcome of that meeting in due course.

#### 66. FAMILY HUBS AND START FOR LIFE PROGRAMME UPDATE

The Chair invited Susan Clayton, Head of Service Early Help and Family Engagement and Alex Hawley, Consultant in Public Health to introduce the report and presentation.

At the autumn budget, the Government announced their ambition to have

a network of family hubs across the country to create a strong start for life. These would offer parenting programmes, breastfeeding support and infant-parent mental health support. In April 2022, the Government announced that 75 local authorities would receive funding directly.

The ethos of the family hubs programme was to make services more accessible for children and families. Those services could be provided through using a physical space but there was also a big emphasis on having virtual spaces for those who were able to self-serve. The family hubs programme needed to be attuned to the needs of local families to ensure they get the right help at the right time. The community and voluntary sector were a big part of the whole family support service being offered as well to reduce the amount of times families were being moved between services.

The programme would enable the creation of a single digital offer combining the different websites and platforms available to families, children and young people. The programme would also transform the way existing services were delivered, with emphasis around co-location. This did not mean co-location in terms of being in the same office but was also around ensuring that pathways were aligned and joined up between services so that they could be accessed in person at a family hub or another building or through the digital offer.

The services being provided would need to be clearly branded and communicated so that these could be clearly identified by families who were signed up to the family hubs programme.

Whilst there was still a key emphasis on the Start for Life offer within the family hubs programme it now brought together services for families with children of all ages, 0-19 or up to 25 with special educational needs and disabilities (SEND). It was important that family hubs would become a place that welcomed everyone and not just those with problems.

There were key family hubs principles around enabling services to be brought together, better collaboration, working across the public, private, voluntary and community sectors. The family hub model that had been agreed included 'Family Hub Plus' settings in the north, south and central of the borough, along with 'Family Hub Extra' and 'Family Hub Satellite' settings. The main different between the Plus and Extra settings was space. The three buildings that had been earmarked as the family hub plus settings were Maltby Steppingstones children's centre, the Swinton, Brookfield children's centre and at the moment The Place as the central location.

It was noted that The Place and Swinton Brookfield were not large buildings, which was why other buildings would become 'extra' hubs to allow delivery of the required services to continue. A number of voluntary sector organisations were committed to become a family hub satellite site, meaning once they had been signed up to the digital offer, they could be able to make appointments and offer support.

The programme was a joint effort between the Public Health and Children and Young People Services teams but had also included many other services as well. The was around empowering the community and including building a further with more empowered and skilled parenting.

The Chair invited questions leading to the following points being raised during the course of discussions:

- It was noted that the report mentioned short term capacity upon which it was explained that funding was being provided until March 2025.
- All screenings and any other data collected would be kept in line with existing data legislation.
- Many of the existing sites and centres already accepted donations of school uniform and clothes to assist where needed.
- The support offered through this programme is inclusive and would be offered to all in need, whether they were single or part of a couple.
- Support for early miscarriage had been identified as an area where further support could be provided through the hubs as provision of support for miscarriages at other times was already available.
- It was clarified that services would not just be provided in the locations identified earlier. There were plans to make use of various buildings, such as libraries and other community buildings, where appropriate, to provide services within a reasonable distance for families.
- It was explained that all the staff understood the communities in their localities. There was a desire to ensure that there were no gaps in provision across the borough, through the use of satellite hubs.
- Schools were at the heart of communities, and it was hoped that every school would have a link officer. It was also hoped that the parenting programmes could be delivered within schools.
- The hubs and services would be for all Rotherham families, not just those in need of support.
- It would be of great benefit to have school nurses, health visitors and other same co-located being able to share knowledge and reduce working in silos.
- It was clarified that nothing would change for the existing approach used by Pause but there was a desire to change the mainstream approaches such as on hospital wards, for example signs being placed on the door where a child has been lost so people are respectful of that loss and advice could be given on how best to support them.
- Discussions were taking place with Asset Management regarding buildings that could be utilised as hubs enabling easier access for children and families along with being able to house multidisciplinary professionals.

- 4 **COMMISSION -**
  - It was understood that not everyone had the ability to access the digital offer, therefore systems would be put in place to enable someone else to request support leading to a phone call or contact back to the family.

The Chair thanked Susan and Alex for the presentation and asked that in terms of recommendation two, that the service provide details of the best time for the Improving Lives Select Commission to receive the further update on progress.

Resolved: that

- 1. Members of the Improving Lives Select Commission note the intended use of the grant to 'transform' family help and support services.
- 2. Members of the Improving Lives Select Commission agree to receive a further update on progress of the Family Hubs transformation programme and the delivery of the Early Help Strategy.

#### 67. OUTCOMES FROM THE REVIEW OF THE DRAFT CHILD **EXPLOITATION STRATEGY (2023 - 2028).**

The Chair welcomed Helen Sweaton, Joint Assistant Director, Commissioning, Quality and Performance to the meeting. Helen introduced the report noting that the workshop was well attended. It produced some really positive and constructing feedback which would inform the development of the new strategy. The comments received during the workshop were extremely helpful including some really practical tips as to what could be included to make it mean more to members of the public.

The Chair indicated it had been a very useful day and all comments had been taken on board. She asked that in terms of recommendation three, that the service provide details of the best time for the Improving Lives Select Commission to receive the further update on the progress and implementation of the Strategy.

Resolved: That Improving Lives Select Commission:

- 1. Notes the outcomes and recommendations of its review of the draft Child Exploitation Strategy as outlined.
- 2. Notes that the recommendations have been forwarded to the Cabinet Member for Children and Young People and will be incorporated in the final strategy.
- 3. Receives further updates on the progress and implementation of the Child Exploitation Strategy.

#### **IMPROVING LIVES SELECT COMMISSION -**

#### 68. WORK PROGRAMME

The Committee considered its Work Programme.

Resolved: That the Work Programme for 2022/23 be approved.

### 69. IMPROVING LIVES SELECT COMMISSION - SUB AND PROJECT GROUP UPDATES

The Chair advised that there was no progress report on sub and project group activity.

### 70. URGENT BUSINESS

There was no urgent business.

### 71. DATE AND TIME OF THE NEXT MEETING

The next meeting of the Improving Lives Select Commission take place on 25 April 2023 commencing at 10am in Rotherham Town Hall.

Resolved: That the next meeting of the Improving Lives Select Commission would take place on Tuesday, 25 April 2023, commencing at 10am at Rotherham Town Hall. This page is intentionally left blank



Public Report Improving Lives Select Commission

# **Committee Name and Date of Committee Meeting**

Improving Lives Select Commission – 25 April 2023

#### **Report Title**

SEND Sufficiency Phase 4 update

Is this a Key Decision and has it been included on the Forward Plan? No

**Strategic Director Approving Submission of the Report** Nicola Curley, Strategic Director of Children and Young People's Services

#### Report Author(s)

Mark Cummins SEND Transformation Project Lead Mark.cummins@rotherham.gov.uk

#### Ward(s) Affected

Borough-Wide

#### **Report Summary**

The report gives an update on progress across CYPS SEND Sufficiency Phase 4 following the annual cabinet update for CYPS Safety Valve Agreement.

#### Recommendations

1. For the Improving Lives Select Commission to accept the report and note the progress made on SEND Sufficiency Phase 4.

#### **List of Appendices Included**

None

#### **Background Papers**

Safety Valve Cabinet annual update report - 24<sup>th</sup> April 2023 SEND Sufficiency Phase 4 Cabinet paper - October 2022 SEND Sufficiency Phase 3 Cabinet Report - November 2020

Consideration by any other Council Committee, Scrutiny or Advisory Panel  $N\!/\!A$ 

Council Approval Required No

Exempt from the Press and Public No

# SEND Sufficiency Phase 4 update

# 1. Background

- 1.1 In Rotherham 19.7% of pupils have a statutory plan of Special Educational Need or Disability (SEND) with an Education Health Care Plan (EHCP) or are receiving SEND support (previously school action and school action plus). This compares to an average of 17.4% across all English Metropolitan Boroughs. In order that the educational needs of children and young people in the borough with SEND can continue to be met, the Council has a responsibility to create a sufficiency of education provision to meet the needs of all pupils.
- 1.2 As part of the Rotherham involvement within the Department of Education (DfE) – Dedicated Schools Grant (DSG) – High Needs Deficit – Safety Valve Agreement, the Council has worked closely with the DfE to share and develop our strategic planning in order that the sufficiency of SEND places in the Borough is aligned to a sustainable financial plan to support the DSG High Needs budget moving to a balanced position across the lifespan of the Safety Valve Agreement.
- 1.3 In March 2022 following Cabinet approval, Rotherham entered into a Safety Valve Agreement with the DfE. As part of this agreement, additional SEND Capital of £4.32m was provided to Rotherham to support the development of SEND provision in the Borough and enact its strategic plans as set out in the Safety Valve Agreement. This funding is in addition to the £3.16m High Needs Provision 2022-2023 capital allocations that are proportionally awarded to all local authorities.
- 1.4 The key strategic aim set out within the Safety Valve Agreement is to enhance mainstream SEND capacity to meet a wider level of need across all schools and mitigate the need for children, young people, and young adults to be educated in settings outside the Borough and promote inclusive practice. Specialist SEND education provision placement for children and young people in Independent Special Schools outside Rotherham has a higher cost base and consistently does not provide stronger educational outcomes.
- 1.5 From 2018 onwards, Cabinet has approved three previous phases of SEND Sufficiency, each targeted at addressing incremental rises in SEND cohorts and creating or improving specialist education provision
  - In 2018, phase one of the Sufficiency Programme focused on increasing special school places in the Borough as indicated by the rapid growth in demand for all specialist provision. These plans led to increases in places at The Willows School (including post-16 provision), Kelford School and Abbey School. Initial development of resource provision places at Wales and Waverley were also included within phase 1.
  - The second phase of SEND Sufficiency focused on the need for more targeted provision for children with Autism Spectrum Disorder (ASD) and led to the development of new units at, Wath Victoria Primary School,

Brinsworth Academy and increased places at Milton School. There was also investment identified for post-16 provision at Thomas Rotherham College. As a consequence of this investment Rotherham has been better able to meet the needs of local children with autism and to place them in local schools.

- Phase three created specialist provision for children and young people with Social Emotional Mental Health (SEMH) needs who were previously placed in Pupil Referral Units. Through the DfE Free School Presumption Process, Elements Academy opened in September 2022. This phase also looked at redeveloping an existing special school in the Borough through significant investment in rebuilding the upper part of Newman Special School which is no longer fit for the purpose of the current education delivery and will be complete in July 2023.
- 1.6 The proposed focus of SEND Sufficiency phase 4 aligned to our Safety Valve Agreement is to work closely with schools within the Borough and the DfE to create 10 additional SEND resource bases within mainstream education settings which would create a minimum of 100 additional SEND places over the next 3 academic years.
- 1.7 The proposed profile of provision informed by current SEND needs and provision mapping would be to create the following:
  - 2 Primary phase Social Emotional Mental Health resource base provisions – 20 places in total
  - 2 Secondary phase Social Emotional Mental Health resource base provisions 20 places in total
  - 2 Primary phase Communication and interaction resource base provisions -20 places in total
  - 2 Secondary phase Communication and interaction resource base provisions -20 places in total
  - 2 Secondary Moderate Learning Difficulty resource base provisions -20 places in total
  - Total minimum places 100 places
- 1.8 The second proposed aspect of SEND sufficiency phase 4, is to support School Access Issues (in both Mainstream Schools and Special Schools) creating two funding streams which would be accessible through application and assessment for schools to request capital investment to support the schools to meet a higher threshold of SEND need through adaption to existing buildings and allow a wider level of complexity of need to be met within individual settings.

### 2. Key Issues

2.1 A resource provision is attached to a mainstream school providing specialist therapeutic input and support for pupils with a specific SEND need type. Pupils access support from the resource provision based on their individual need whilst also accessing mainstream classes and curriculum.

- 2.2 The development of resource provision through SEND Sufficiency Phase 4 will increase capacity for this provision type following an initial 8 resource provisions developed during previous rounds of SEND Sufficiency.
- 2.3 Currently 85 young people access resource provision across Rotherham with primary and secondary provisions across the following need types: Communication and Interaction, Moderate Learning Difficulty, Speech and Language and Hearing Impairment.
- 2.4 In November CYPS completed an Expression of Interest process to identify schools who are interested in hosting a resource provision as part of SEND Sufficiency Phase 4. In total 15 schools completed EOI's which matched well and, in some cases, exceeded the intended schedule of provision.
- 2.5 As part of the selection process a period of due diligence has taken place across schools identified for phase 1 of implementation, selection has included assessment against the capital required to adapt or build a suitable teaching space, teaching and curriculum model identified by the school and wider information such as existing inclusive practice and location factors.
- 2.6 Approval processes are in place both through our established SEND Sufficiency Board with all schools that successfully complete due diligence being required to complete a Department for Education Significant Change Business Case.
- 2.7 10 schools were identified for phase 1. Due diligence of 3 schools have progressed and are currently awaiting approval from the DfE to formalise their provision with additional SEND places becoming available in September 2023. Additional places will increase over time as more schools are approved.
- 2.8 To support development and implementation of the capital Accessibility Funding Streams work has been ongoing to update CYPS Schools Accessibility Strategy
- 2.9 The School's Accessibility Strategy outlines the LA support and schools statutory responsibilities to improve accessibility in schools across three core areas:
  - Increased access to the curriculum for disabled pupils
  - Improvements to the physical environment to increase access to education and associated services at the school
  - Improvements in the provision of information for disabled pupils and parents
- 2.10 SEND Sufficiency Phase 4 Capital Accessibility Funding is available for the next 3 years across both mainstream and special schools.
- 2.11 Capital Funding will increase access to the curriculum and the physical environment for identified cohorts of SEND pupils in both mainstream and

specialist settings meeting outcomes identified within the LA's School's Accessibility Strategy.

- 2.12 Next steps in relation to Accessibility Funding include continued engagement with schools to identify particular themes and gaps, confirmation of capital funding criteria, selection process and timescales for the funding programme.
- 2.13 Workstreams across SEND Sufficiency Phase 4 are managed by a number of dedicated multi-agency sub-groups across core areas of commissioning, capital and revenue funding and service development alongside the Specialist Inclusion Service.
- 2.14 All sub-groups report to the SEND Sufficiency Board which membership consists of colleagues across Commissioning, Inclusion, Finance, Asset Management, Performance and Legal Services. Rotherham Parent Carer Forum have representation across the sub-groups and at the SEND Sufficiency Board.

# 3. Options considered and recommended proposal

3.1 This report is for information purposes and to provide feedback on the progress made to date on SEND Sufficiency Phase 4

#### 4. Consultation on proposal

4.1 There are no specific proposals as the report is for information and feedback purposes only

### 5. Timetable and Accountability for Implementing this Decision

5.1 For information purposes a timeline of key activities undertaken so far is included below:

### 5.2 **Resource Provision Timeline**

Cabinet Approval for SEND Sufficiency Phase 4 – October 2022 Resource Provision Expression of Interest window – November- December 2022 Due Diligence process phase 1 – January – March 2023 SEND Sufficiency Board and DfE Approvals – February 2023 onwards Additional SEND school places – September 2023 onwards

### 5.3 Accessibility Funding

Consultation and Update School's Accessibility Strategy – January – March 2023 Market Engagement with Schools – January – March 2023 Accessibility Funding grant process established – May 2023

# 6. Financial and Procurement Advice and Implications

- 6.1 The generic High Needs Capital allocation of £3.16m has been increased by £4.32m specifically to support delivery of the Safety Valve programme following a capital application to the DfE.
- 6.2 The SEND Phase 4 sufficiency proposals form part of the Safety Valve programme. As outlined in the report these works, if agreed, would cost £6.3m and be funded from the revised 2022/23 High Needs Capital allocation of £7.48m.

# <u>Capital</u>

The two schemes are summarised as follows:

- 6.3 **Create 10 Additional Resource Centres** through use of existing school buildings, refurbish blank school capacity and build purpose-built spaces, with an estimated capital cost of £3.3 million.
- 6.4 **School Access Issues** for significant adaptation to buildings. A fund of £3 million over 4 years created and shared equally between Mainstream Schools (£375k per annum) and Special Schools (£375k per annum). All consideration for investment would seek capital contribution from schools and academies.
- 6.5 Re-purposing buildings and significant adaptations will ensure the borough is equipped to meet the demands of the gradual growth in SEND cohorts.

# **Revenue - Dedicated Schools Grant**

- 6.6 Resource bases are funded from both the Schools Block and the High Needs Block of the Dedicated Schools Grant at an average cost of £14k per place. Through the creation of this provision, it will reduce the need for special school places which cost on average £22k and the need for independent sector places which cost on average £65k per annum.
- 6.7 The introduction of resource bases will assist Rotherham SEND pupils to continue to access education in the borough with no need to access provision outside. Enhancing borough wide provision would avoid financial risk on the Dedicated School Grant. Set up costs of the resource units would be funded from the High Needs Block.
- 6.8 Where there is a need to secure third party organisations to deliver the works required to fulfil the recommendations detailed in this report, these will need to be procured in accordance with the Public Contracts Regulations 2015 (as amended) and the Council's own Financial and Procurement Procedure Rules.

# 7 Legal Advice and Implications

7.1 There are no legal implications within this report.

# 8 Human Resources Advice and Implications

8.1 HR continue to provide advice and support with recruitment and staffing arrangements linked to the safety valve and the wider LAC Sufficiency plan.

### 9. Implications for Children and Young People and Vulnerable Adults

9.1 SEND Sufficiency Phase 4 continues to have a direct impact on SEND strategy, funding, SEND provision development, and all education settings within the borough.

#### 10. Equalities and Human Rights Advice and Implications

10.1 A full Equalities Impact Assessment has been completed as part of the wider Safety Valve update to Cabinet.

#### 11. Implications for CO<sub>2</sub> Emissions and Climate Change

- 11.1 All areas of SEND Sufficiency, student placed planning (inclusive of circa at least 150+ additional SEND places), and educational placements have a direct environmental impact, consideration of this element is informed in provision development and provision enhancement in the borough due to the direct impact this will have to limiting students travelling outside the borough. This would support reduced emissions of CO<sub>2</sub>.
- 11.2 Wider consideration of indirect implications or unintended consequence of work in this area has on CO<sub>2</sub> Emissions and Climate Change is considered across all partners as the Council are committed to long term targets to mitigate these areas of concern in the borough. An environmental impact assessment has been completed and is an appendix to this report.

#### 12. Implications for Partners

12.1 Ongoing updates are provided to key stakeholders including Parent/carers forum, health leaders, school leaders, Schools Forum, and other associated stakeholders. The SEND Executive and SEND Partnership board involve all Key Stakeholders and SEND is a Place Priority for Rotherham.

#### 13. Risks and Mitigation

13.1 The key risk is the growth of SEND cohorts within the borough grow outside the trajectories set against sufficiency planning and mitigations aren't effective. This would be exaggerated by lack of capital investment from DfE to support Rotherham to deliver its sufficiency planning.

### Accountable Officer(s)

Name, Helen Sweaton – Joint Assistant Director Commissioning, Performance and Quality Name, Mark Cummins – SEND Transformation project Lead Approvals obtained on behalf of:

	Name	Date
Chief Executive		Click here to
		enter a date.
Strategic Director of Finance &	Named officer	Click here to
Customer Services (S.151 Officer)		enter a date.
Assistant Director of Legal	Named officer	Click here to
Services (Monitoring Officer)		enter a date.
Assistant Director of Human		Click here to
Resources (if appropriate)		enter a date.
Head of Human Resources		Click here to
(if appropriate)		enter a date.
The Strategic Director with	Nicola Curley,	12/04/23
responsibility for this report	Strategic Director,	
	Children & Young	
	Peoples Service	
Consultation undertaken with the	Please select the	Click here to
relevant Cabinet Member	relevant Cabinet Member	enter a date.

Report Author: Mark Cummins, SEND Mark Cummins SEND Transformation Project Lead

This report is published on the Council's <u>website</u>.

# Improving Lives Select Commission – Summary Work Programme 2022/23

Meeting Date	Agenda Item	
14 June 2022	End of year performance report on Child Exploitation	
26 July 2022	Adult Safeguarding	
	CYPS Performance	
28 July 2022	Carers Strategy/Support for Carers (Invitation to Health Select Commission)	
6 September 2022	Looked After Children's Care Leavers Sufficiency Strategy	
	Special Educational Needs and Disability inspection Written Statement of Action	
21 September 2022	Draft Early Help Strategy – workshop	
25 October 2022	- LGA Workshop 2 in lieu of formal meeting	
24 November 2022	Child and Adolescent Mental Health Services (CAMHS) (Invitation to Heath Select Commission)	
6 December 2022	Rotherham Youth Justice Service Progress Report	
	OFSTED – Draft Action Plan	
24 January	Scrutiny of draft Child Exploitation Strategy – workshop	
31 January 2023	One Adoption SY	
	Update – Post Abuse Support	
7 March 2023	Family Hubs	
	Update from scrutiny of draft Child Exploitation Strategy	
	Workshop with OSMB re. Children's Performance (informal)	
9 March 2023	Intermediate Care and Reablement (invitation to Health Select Commission)	
25 April 2023	Special Educational Needs and Disability Sufficiency (Phase 4)	

Work programme for 2023/24 to be discussed at Scrutiny Strategy Day on Wednesday 26<sup>th</sup> April 2023 and ratified by the Commission.

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